



4Q14 Operating Results

March 13, 2015

Financial Review



4Q14 Income Statement & QoQ/YoY Comparison

| Unit: NT\$ million | 4Q14 AMT | % | 3Q14 AMT | % | QoQ % Change | 4Q13 AMT | % | YoY % Change |
|---|-------------|-------|-------------|-------|-----------------|-------------|-------|-----------------|
| Net Sales | 8,375 | 100.0 | 7,564 | 100.0 | 10.7 | 7,953 | 100.0 | 5.3 |
| Cost of Goods Sold - Product _ | 6,088 | 72.7 | 5,401 | 71.4 | 12.7 | 5,907 | 74.3 | 3.1 |
| Gross Profit 1 | 2,287 | 27.3 | 2,163 | 28.6 | 5.7 | 2,046 | 25.7 | 11.8 |
| Inventory Related Gain/(Loss) | (37) | (0.4) | (160) | (2.1) | (76.8) | (35) | (0.4) | (5.7) |
| Gross Profit 2 | 2,250 | 26.9 | 2,003 | 26.5 | 12.3 | 2,011 | 25.3 | 11.9 |
| Operating Expenses | 2,107 | 25.2 | 1,955 | 25.8 | 7.8 | 1,852 | 23.3 | 13.8 |
| Operating Income | 143 | 1.7 | 48 | 0.6 | 198 | 159 | 2.0 | (10.1) |
| Total Non-Op. Inc. (Loss) | (143) | (1.7) | (151) | (2.0) | (5.3) | 111 | 1.4 | N.A. |
| Income Before Tax | 0 | 0.0 | (103) | (1.4) | N.A. | 270 | 3.4 | N.A. |
| Tax (Exp.) / Income | 68 | 8.0 | (13) | (0.2) | N.A. | 44 | 0.6 | 54.5 |
| Net Income | 68 | 8.0 | (116) | (1.6) | N.A. | 314 | 4.0 | (78.3) |
| Minority Interest | (21) | (0.2) | (13) | (0.2) | (61.5) | (13) | (0.2) | (61.5) |
| Consolidated Income | 47 | 0.6 | (129) | (1.7) | N.A. | 301 | 3.8 | (84.4) |
| EPS (NT\$) - Per Weighted-Avg. Capital of NT\$6,209M | 80.0 | _ | (0.21) | _ | = | 0.49 | _ | |

^{*}The numbers are consolidated and the net income is audited/reviewed.

^{**}Weighted-Avg. Capital adjusted for treasury shares.

4Q14 Non-op Income/Loss & QoQ Comparison

| Unit : NT\$ million | 4Q14 | 3Q14 | QoQ % Change |
|--|-----------------|---------------|---------------------|
| Investment Income Sub./Aff. Capital Gain | 115 50 65 | 35 31 4 | 228 61.3 1525 |
| FX Gain/(Loss) | (288) | (240) | (20.0) |
| Fin. Income/(Exp.) & Other | 30 | 54 | (44.4) |
| Total Non-op Income/Loss | (143) | (151) | (5.3) |

^{*} The numbers are consolidated and the net income is audited/reviewed.

2014 Income Statement & YoY Comparison

| | 2014 | | 2013 | | YoY % |
|--|--------|-------|--------|-------|--------|
| Unit: NT\$ million | AMT | % | AMT | % | Change |
| Net Sales | 30,306 | 100.0 | 30,558 | 100.0 | (0.8) |
| Cost of Goods Sold - Product | 21,870 | 72.2 | 22,273 | 72.9 | (0.2) |
| Gross Profit 1 | 8,436 | 27.8 | 8,285 | 27.1 | 1.8 |
| Inventory Related Gain/(Loss) | (162) | (0.5) | (217) | (0.7) | (25.3) |
| Gross Profit 2 | 8,274 | 27.3 | 8,068 | 26.4 | 2.6 |
| Operating Expenses | 7,967 | 26.3 | 7,670 | 25.1 | 3.9 |
| Operating Income | 307 | 1.0 | 398 | 1.3 | (22.8) |
| Total Non-Op. Inc. (Loss) | (164) | (0.5) | 348 | 1.1 | N.A. |
| Income Before Tax | 143 | 0.5 | 746 | 2.4 | (80.8) |
| Tax (Exp.) / Income | (32) | (0.1) | (70) | (0.2) | (54.3) |
| Net Income - | 111 | 0.4 | 676 | 2.2 | (83.6) |
| Minority Interest | (50) | (0.2) | (28) | (0.1) | (78.6) |
| Consolidated Income - | 62 | 0.2 | 648 | 2.1 | (90.4) |
| EPS (NT\$) - Per Weighted-Avg. Capital of NT\$6,209N | 0.1 | | 1.06 | | |

The numbers are based on consolidated numbers and the net income is audited/reviewed.



12/31/2014 Balance Sheet & QoQ Comparison

| Unit: NT\$ million | 12/31/14 AMT | % | 9/30/14 AMT | % | QoQ % Change |
|-----------------------|-----------------|-----|----------------|-----|-----------------|
| Cash & S-T Investment | 3,680 | 14 | 2,858 | 12 | 28.7 |
| Account Receivable | 6,646 | 26 | 6,545 | 27 | 1.5 |
| Inventory | 6,663 | 26 | 6,469 | 27 | 3.0 |
| Long-term Investments | 4,265 | 17 | 4,222 | 17 | 1.0 |
| Total Assets | 25,532 | 100 | 24,290 | 100 | 5.1 |
| Accounts Payable | 6,026 | 24 | 6,016 | 25 | 0.2 |
| Current Liabilities | 11,618 | 46 | 10,430 | 43 | 11.4 |
| Common Stock | 6,478 | 25 | 6,478 | 27 | 0.0 |
| Stockholders' Equity | 12,829 | 50 | 12,597 | 52 | 1.8 |

^{*}The numbers are consolidated and the net income is audited/reviewed.

^{**}Weighted-Avg. Capital adjusted for treasury shares.

Key Financial Ratios

| Unit: % , days | 4Q14 | 3Q14 | 2Q14 | 1Q14 | 4Q13 |
|-------------------------|------|------|------|------|------|
| **Days A/R | 81 | 82 | 76 | 76 | 76 |
| **Days Inventory | 105 | 109 | 109 | 98 | 101 |
| *Days A/P | 99 | 102 | 103 | 85 | 93 |
| Cash Cycle | 87 | 88 | 82 | 89 | 84 |
| Current Ratio | 1.57 | 1.65 | 1.67 | 1.82 | 1.88 |
| Debt/Equity Ratio | 0.96 | 0.90 | 0.89 | 0.76 | 0.81 |
| **Net Debt/Equity Ratio | 0.68 | 0.68 | 0.64 | 0.53 | 0.56 |
| ROE | 1.5 | -4 | 2 | 2 | 9 |

The numbers are based on consolidated numbers and the net income is audited.

^{**} Annualized

^{***} Net of Cash & S-T investment

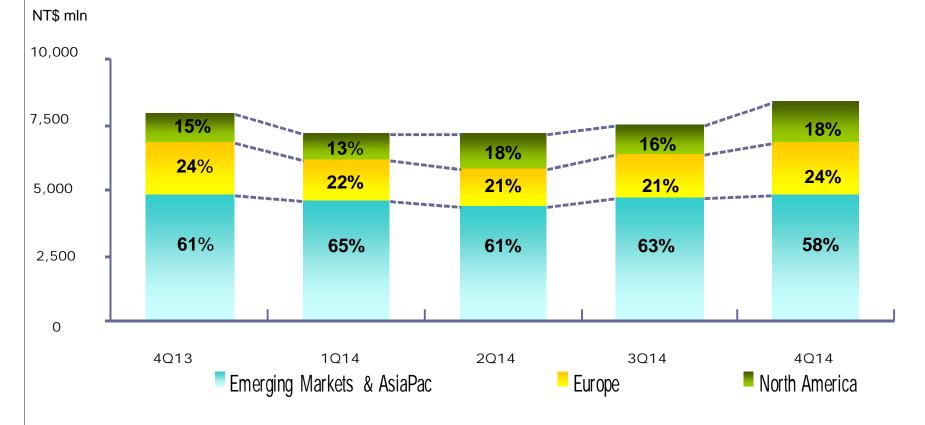
Quarterly Revenue by Region

In NT\$, up 10.7% QoQ, up 5.3% YoY

- ➤ N.A. up 26.9% QoQ, up 32.7% YoY
- ➤ Europe up 25.1% QoQ, up 3.5% YoY
- > Emerging Mkts & APac up 1.8% QoQ, down 0.5% YoY

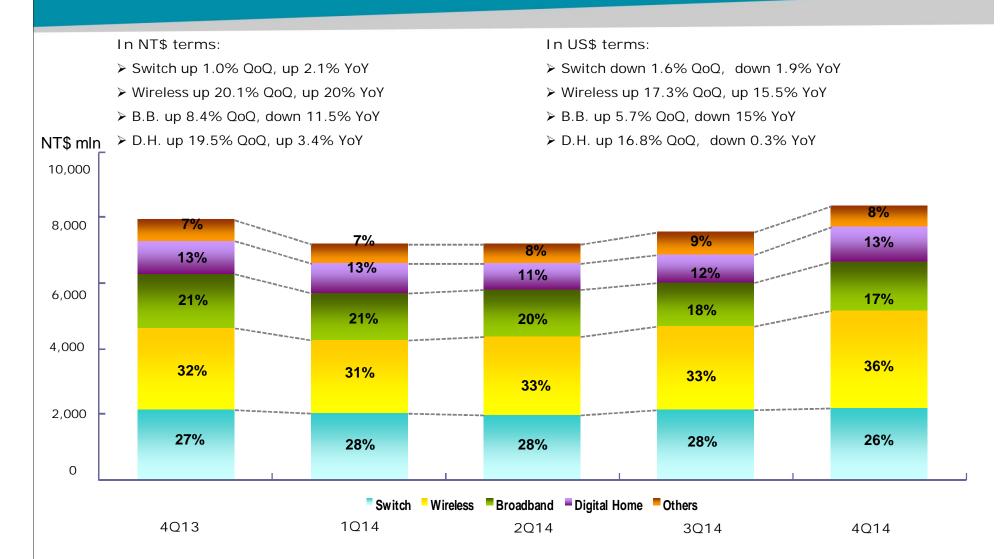
In US\$, up 8% QoQ, up 1.3% YoY

- ➤ N.A. up 24% QoQ, up 27.8% YoY
- > Europe up 22.2% QoQ, down 0.2% YoY
- > Emerging Mkts & APac down 0.7% QoQ, down 4.4% YoY





Quarterly Revenue by Product



2014 Revenue by Region

2014 revenue YoY comparison:

In NT\$ terms:

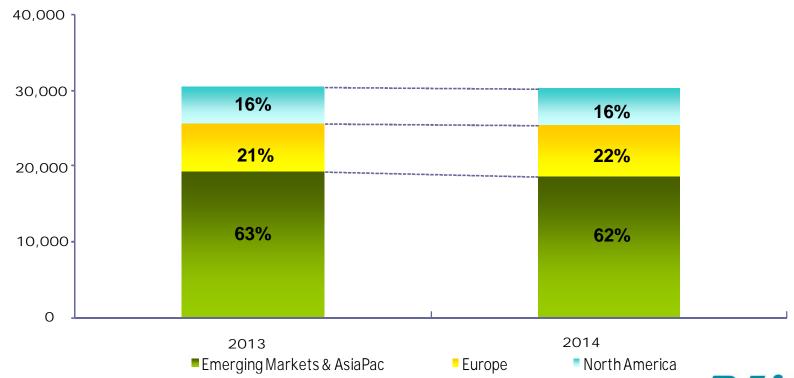
- > 2014 down 0.8% YoY
- ➤ N.A. up 3.4% YoY
- ➤ Europe up 2.6% YoY

NT\$ mIn

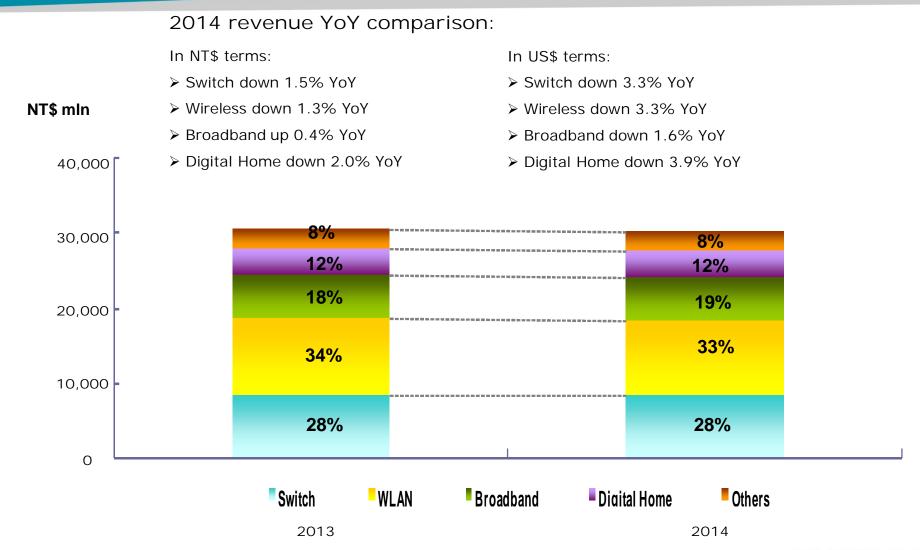
➤ Emerging Mkts & AsiaPac down 3% YoY

In US\$ terms:

- > 2014 down 2.7% YoY
- ➤ N.A. up 1.4% YoY
- ➤ Europe up 0.6% YoY
- > Emerging Mkts & AsiaPac down 4.9% YoY



2014 Revenue by Product



Safe Harbor Statement

All numbers are consolidated. Except for statements in respect of historical matters, the statements contained in this release are "forward-looking statements" within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of D-Link Corporation to be materially different from any future performance, financial condition or results of operations implied by such forward-looking statements.

